

Q1FY22 result review
and earnings revision

Pharmaceuticals

Target price: Rs264

Estimate revision

(%)	FY22E	FY22E
Sales	2.5	1.5
EBITDA	2.5	1.5

Target price revision

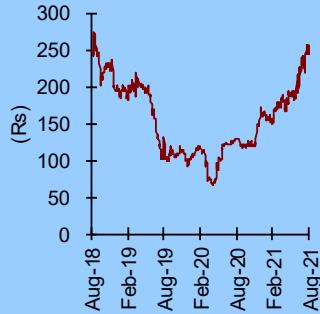
Rs264 from Rs206

Shareholding pattern

	Dec '20	Mar '21	Jun '21
Promoters	66.9	70.7	68.4
Institutional investors	19.7	16.0	16.1
MFs and others	10.1	6.9	6.8
Other Inst.	0.6	1.5	1.1
FII	8.0	7.6	8.2
Others	13.4	13.3	15.5

Source: BSE India

Price chart



Research Analysts:

Sriraam Rathi

Sriraam.rathi@icicisecurities.com
+91 22 6637 7574

Vinay Bafna

vinay.bafna@icicisecurities.com
+91 22 6637 7339

HealthCare Global Enterprises

ADD

Maintained

Rs244

Strong growth recovery

HealthCare Global Enterprises' (HCG) Q1FY22 performance was better than our estimates driven by continued sequential recovery in the oncology hospital segment which recorded revenue growth of 9.6% QoQ. Coupled with controlled cost EBITDA margin beat our estimates by 190bps to 15.9% (I-Sec: 14.0%). We believe that the business has normalised and this growth trend will continue. Recent capital infusion has removed the key overhang of high leverage with repayment of debt from the fund raising exercise. We remain positive on the stock as the company is poised to grow positively hereon and strengthening of balance sheet with no major capex plan in near term. We retain ADD rating with a revised target price of Rs264/share.

- **Growth recovery continued:** Consolidated revenues grew 67.0% YoY and 8.4% QoQ with improving momentum in the hospital business. Oncology revenues grew 66.0% YoY and 9.6% QoQ with higher AROPB (+20.4% YoY). While, Milann (infertility) segment revenues declined 14% QoQ due to fresh lockdown. Karnataka cluster grew 59.4% YoY with significant improvement in occupancy as foreign patients started to come. Gujarat cluster grew 88.9%. We expect this growth momentum to continue for the coming quarters with ongoing vaccinations and receding 2nd wave of the pandemic. We believe Gujarat and Maharashtra clusters would be the key growth drivers over FY21-FY23E. East India cluster witnessed growth of 34.8% YoY and Maharashtra grew 77.6%.
- **Margin set to normalise with improving performance:** EBITDA margin improved 590bps YoY and 270bps QoQ to 15.9% despite drop in the gross margin. Effective cost control on personnel and S,G&A fronts helped offset the decline of gross margin and drive EBITDA margin beat. We expect EBITDA margin to normalise by H2FY22 and would cross 16%. We expect improving growth momentum and turnaround of new hospitals would drive operating leverage which would help in positive 430bps margin improvement over FY21-FY23E.
- **Outlook:** Over all we expect 21.5% revenue and 40.6% EBITDA CAGR over FY21-FY23 on a covid-19 impacted FY21 base. Capex phase is complete and no new projects are planned in the near term. We expect losses from new centres to narrow improving overall profitability. The recent fund raise has helped in paring down the leverage significantly.
- **Valuations and risks:** We raise EBITDA estimates by 1-3% to factor in better margins and remain positive on the stock considering focus on niche oncology services and potential to grow faster with strengthening of balance sheet. We retain ADD with a revised target of Rs264/share based on 17xFY23E EBITDA (earlier: Rs206/share based on 16x). We have raised the target multiple to 17x from 16x considering improving business performance and margin profile. Key downside risks: Higher competition in oncology, and delay in operational turnaround of new centres.

Market Cap	Rs30.6bn/US\$412mn	Year to Mar	FY20	FY21	FY22E	FY23E
Reuters/Bloomberg	HEAC.BO / HCG IN	Revenue (Rs mn)	10,956	10,434	13,252	14,950
Shares Outstanding (mn)	125.4	Net Income (Rs mn)	(1,067)	(1,635)	(256)	138
52-week Range (Rs)	258/116	EPS (Rs)	(7.7)	(7.4)	(1.8)	1.0
Free Float (%)	31.6	% Chg YoY	330.2	(3.4)	(75.2)	(153.8)
FII (%)	8.2	P/E (x)	(31.8)	(32.9)	(132.5)	246.1
Daily Volume (USD/'000)	775	CEPS (Rs)	3.0	4.0	9.6	12.8
Absolute Return 3m (%)	27.2	EV/E (x)	27.1	34.0	19.6	15.9
Absolute Return 12m (%)	89.4	Dividend Yield (%)	-	-	-	-
Sensex Return 3m (%)	14.6	RoCE (%)	2.6	0.7	3.2	5.1
Sensex Return 12m (%)	46.2	RoE (%)	(24.9)	(19.1)	(3.4)	1.7

Q1FY22 result and concall highlights

- Net sales in Q1FY22 grew 67% YoY and 8.4% QoQ to Rs3.2bn. Oncology segment grew 66% YoY and 9.5% QoQ.
 - **Karnataka cluster** grew 59.4% YoY and 7% QoQ to Rs1.1bn. Sequentially, Bangalore COE saw a decline in ARPOB at Rs50.0k and a margin of 21.1%. The decline in operating margins is due to the decline in international patient volume on account of the 2nd wave.
 - **Gujarat cluster** grew 88.9% YoY to Rs869mn. The cluster witnessed a significant rise in the occupancy levels from 37.9% in Q4FY21 to 60.6% in Q1FY22 driven by covid-19 patients in the multispecialty hospitals. Oncology revenue also recorded a healthy performance in the quarter with 52.3% YoY growth. ARPOB grew marginally by 1.5% YoY to Rs.39.8k. Revenues were aided by covid-19 patients that contributed ~22% to the sales for the quarter.
 - **East India cluster** grew 34.8% YoY and 1.6% QoQ to Rs252mn. ARPOB was higher by 13.3% YoY and occupancy levels increased to 45.5% from 32.7%. The company intends to focus on improving corporate and TPA mix going forward
 - **Maharashtra cluster** grew 77.6% YoY and 15.2% QoQ to Rs547mn. This growth was due to 20.4% rise in ARPOB and significantly higher occupancy to 60.6% from 33.1% driven by covid-19 patients. The cluster saw a strong ramp up across all the centres in the quarter. South Mumbai centre grew 236% YoY and Nagpur centre registered a 130% YoY.
 - **Milann** revenues grew 98.4% YoY but declined 14.2% QoQ to Rs121mn. New registrations grew 75.1% while IVF cycles grew 116%. Sequentially, new registrations declined 48.3%
- International patient's volume saw a sequential decline on account of the 2nd wave of COVID. The company witnessed gradual recovery in the current quarter with the easing of restrictions.
- Company has decided to be very selective in deploying capex with no plan for new centres for the next few quarters. Capex deployment for the year will largely be replacement capex funded through internal accruals. The company is presently in a consolidation phase with focus on increasing the capacity utilization of the centers. Kolkata and Jaipur are the only centres that have yet to break even and are expected to do so by Q4FY22 or Q1FY23.
- Company has outlined its near to medium term strategy – better execution of the 'GoTo' market, use digital means to increase its reach, grow the brand awareness, investment in technology(genomics), increased focus on oncology and consolidation of business.
- **Gross margin** declined 260bps YoY to 74.3% (-110bps QoQ). **EBITDA margin** stood at 15.9%.

Net debt for the company stood at Rs2.9bn. Company is focusing on debt repayment and FCFF generation.

Table 1: Q1FY22 performance

(Rs mn, year ending March 31)

	Q1FY22	Q1FY21	YoY % Chg	Q4FY21	QoQ % Chg
Net Sales	3,231	1,935	67.0	2,981	8.4
EBITDA	512	194	164.5	394	30.2
Other income	40	8	401.3	53	(24.1)
PBIT	552	202	173.9	446	23.7
Depreciation	378	394	(4.1)	384	(1.6)
Interest	264	374	(29.4)	259	1.8
Extra ordinary income/ (exp.)	-	-		(847)	
PBT	(89)	(566)		(1,044)	
Tax	36	(110)		94	
Minority Interest	(30)	(59)		(116)	
Reported PAT	(96)	(398)		(1,022)	
Adjusted PAT	(96)	(398)		(175)	
EBITDA margins (%)	15.9	10.0	580bps	13.2	270bps

Source: Company data, I-Sec research

Table 2: Sales breakup

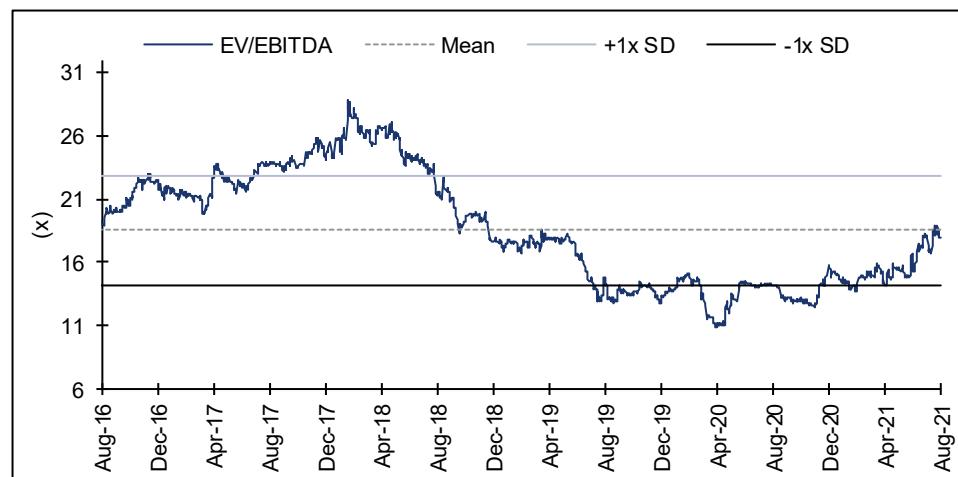
(Rs mn, year ending March 31)

	Q1FY22	Q1FY21	YoY % Chg	Q4FY21	QoQ % Chg
Karnataka cluster	1,111	697	59.4	1,038	7.0
Gujarat cluster	869	460	88.9	757	14.8
East India cluster	252	187	34.8	248	1.6
Maharashtra cluster	547	308	77.6	475	15.2
Others	332	222	49.5	321	3.4
Milann	121	61	98.4	141	
Net Sales	3,232	1,935	67.0	2,980	8.5

Source: Company data, I-Sec research

Valuations

We expect HCG to register revenue CAGRs of 21.5% over FY21-FY23E and EBITDA margin expansion to 16.8% in FY23E (from 12.5% in FY21). The stock currently trades at EV/EBITDA of 19.6xFY22E and 15.9xFY23E. We remain positive on the stock considering focus on niche oncology healthcare services and potential to grow faster with strengthening of balance sheet post the recent fund raise. We maintain **ADD** with a revised target of Rs264/share based on 17xFY23E EBITDA (earlier: Rs206/share). We have raised the target multiple to 17x from 16x considering improving business performance and strengthening balance sheet. The stock has traded at an average forward EV/EBITDA of 18.6x over the last five years.

Chart 1: 1-year forward EV/E

Source: Company data, I-Sec research

Financial summary (consolidated)

Table 3: Profit & loss statement

(Rs mn, year ending March 31)

	FY20	FY21	FY22E	FY23E
Karnataka cluster	3,645	3,426	4,259	4,786
Gujarat cluster	3,037	2,673	3,450	3,849
East India cluster	826	872	1,150	1,358
Maharashtra cluster	1,390	1,607	2,078	2,364
Others	1,357	1,412	1,738	1,947
Milann	701	444	577	646
Total Net Revenue	10,956	10,434	13,252	14,950
yoY Growth%	11.9	(4.8)	27.0	12.8
Total Op. Exp.	9,235	8,869	11,165	12,446
EBITDA	1,722	1,566	2,087	2,504
Margins %	15.7	15.0	15.8	16.8
yoY Growth%	37.5	(9.1)	33.3	20.0
Depreciation	1,485	1,592	1,589	1,633
EBIT	237	(27)	498	871
Other Income	(54)	166	178	187
Interest	1,377	1,192	1,018	874
EO Income	-	(935)	-	-
PBT	(1,193)	(1,987)	(342)	184
Tax	62	(76)	(86)	46
Tax Rate (%)	(5.2)	3.8	25.2	25.2
Minority Interest	(188)	(276)	-	-
Reported PAT	(1,067)	(1,635)	(256)	138
Adj. PAT	(1,067)	(736)	(256)	138
Net Margins (%)	(9.7)	(7.1)	(1.9)	0.9

Source: Company data, I-Sec research

Table 4: Balance sheet

(Rs mn, year ending March 31)

	FY20	FY21	FY22E	FY23E
Paid-up Capital	887	1,254	1,389	1,389
Reserves & Surplus	2,926	5,718	6,737	6,875
Total Equity	3,813	6,972	8,126	8,264
Minority Interest	385	168	168	168
Total Debt	12,780	9,430	7,530	7,030
Deferred Liabilities	(192)	(300)	(300)	(300)
Capital Employed	16,786	16,270	15,524	15,162
Current Liabilities	5,485	3,743	4,451	4,816
Total Liabilities	22,270	20,013	19,975	19,978
Net Fixed Assets	16,922	14,124	12,935	12,001
Investments	341	263	263	263
Inventory	233	211	266	296
Debtors	1,857	1,866	2,440	2,753
Other Current Assets	2,598	3,141	3,377	3,506
Cash and Equivalents	320	409	695	1,159
Total Cur. Assets	5,008	5,626	6,778	7,714
Total Assets	22,270	20,013	19,975	19,978

Source: Company data, I-Sec research

Table 5: Cashflow statement

(Rs mn, year ending March 31)

	FY20	FY21	FY22E	FY23E
PBT (Adj. for Extraordinary)	(1,193)	(2,287)	(342)	184
Depreciation	1,485	1,592	1,589	1,633
Net Chg in WC	(109)	(586)	(158)	(119)
Taxes	(267)	380	86	(46)
Others	9	914	1	12
CFO	(75)	14	1,176	1,664
Capex	(1,074)	(354)	(400)	(700)
Net Investments made	56	(1,429)	-	-
Others	4	71	-	-
CFI	(1,014)	(1,711)	(400)	(700)
Change in Share capital	203	4,962	1,410	-
Change in Debts	231	(2,723)	(1,900)	(500)
Div. & Div Tax	-	-	-	-
Others	766	(454)	-	-
CFF	1,201	1,786	(490)	(500)
Total Cash Generated	112	88	286	464
Cash Opening Balance	209	320	409	695
Cash Closing Balance	320	409	695	1,159

Source: Company data, I-Sec research

Table 6: Key ratios

(Year ending March 31)

	FY20	FY21	FY22E	FY23E
Adj EPS	(7.7)	(7.4)	(1.8)	1.0
YoY Growth%	330.2	(3.4)	(75.2)	(153.8)
Cash EPS	3.0	4.0	9.6	12.8
EBITDA - Core (%)	15.7	15.0	15.8	16.8
NPM (%)	(9.7)	(7.1)	(1.9)	0.9
Net Debt to Equity (x)	3.3	1.3	0.8	0.7
P/E (x)	(31.8)	(32.9)	(132.5)	246.1
EV/EBITDA Core (x)	27.1	34.0	19.6	15.9
P/BV (x)	8.9	4.9	4.2	4.1
EV/Sales (x)	4.3	4.1	3.1	2.7
RoCE (%)	2.6	0.7	3.2	5.1
RoE (%)	(24.9)	(19.1)	(3.4)	1.7
RoIC (%)	2.3	0.7	3.3	5.4
Book Value (Rs)	27.5	50.2	58.5	59.5
DPS (Rs)	-	-	-	-
Dividend Payout (%)	-	-	-	-
Div. Yield (%)	-	-	-	-
Asset Turnover Ratio	0.6	0.5	0.7	0.7
Avg Collection days	57	67	59	63
Avg Inventory days	10	9	8	8

Source: Company data, I-Sec research

This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi_agrawal@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

*New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise)
BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return*

ANALYST CERTIFICATION

I/We, Sriraam Rathi, CA; Vinay Bafna, MBA, authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products.

ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager and Research Analyst. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH000000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances.

This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or beneficial ownership in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.