



TM

Capital Small Finance Bank

19 June 2024

Well capitalised to accelerate growth

MANAGEMENT MEET UPDATE

Sector: Banks Rating: NOT RATED

CMP: Rs 350 Target Price: NA

Stock Info

Sensex/Nifty	77,337 / 23,521
Bloomberg	CAPITALS IN
Equity shares	45mn
52-wk High/Low	Rs 469 / 313
Face value	Rs 10
M-Cap	Rs 15.7bn/ USD 0.19bn
3-m Avg value	USD 0.5mn

Financial Snapshot (Rs mn)

Y/E March	FY22	FY23	FY24
NII	2,553	3,220	3,452
PPP	1,132	1,487	1,549
PAT	626	936	1,115
PAT Gr. (%)	53%	50%	19%
EPS (Rs)	18.4	27.4	30.4
EPS Gr. (%)	53%	49%	11%
BV/Sh (Rs)	152	178	266

Ratios

NIM (%)	3.7	4.2	3.9
C/I ratio (%)	63.4	60.0	62.5
RoA (%)	0.9	1.2	1.3
RoE (%)	12.9	16.6	14.6

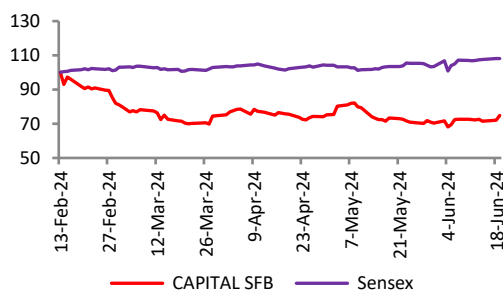
Valuations

P/E (x)	NA	NA	11.5
P/BV (x)	NA	NA	1.3

Shareholding pattern (%)

	Mar'24
Promoter	18.9
-Pledged	
FII	1.4
DII	33.1
Others	46.7

Stock Performance



We recently interacted with the management of Capital Small Finance Bank (Capital SFB) represented by MD and CEO - Mr Sarvjit Singh Samra and CFO – Mr Munish Jain. Key takeaways from the meeting were: (1) Flush from the capital infusion of Rs 5.23bn, post the IPO in Feb'24, the bank is geared towards delivering a loan growth of 22-24% in FY25. FY24 loan growth at 12% was subdued mainly due to the excess leverage on the balance sheet. (2) Management guided for C-D ratio to increase to mid-80's in the medium-term vs 79% average C-D ratio for FY24. (3) With deposit costs broadly stabilized, going forward, margins are expected to increase due to incrementally higher C-D ratio and flow through of MCLR rate hikes taken in 4Q/FY24. (4) The bank currently has presence in the four northern states of Punjab, Haryana, Rajasthan and Himachal Pradesh along with the territories of Chandigarh and NCR. It plans to start business in a new state during this financial year. Haryana is expected to be the next growth driver with product profile and recovery trends like those in its core state of Punjab. Penetration in its core market of Punjab is 1.74% (in 2023), implying headroom for accelerating growth. (5) In FY25, the bank plans to increase the extant branch network of 177 branches by ~ 25 additional branches. Opex to asset ratio is likely to remain around current levels of 2.95% as opex increase from new branch additions will be offset by greater operating leverage stemming from maturity of existing branches. (6) In 4QFY24, GNPA/NNPA, at 2.8%/1.4%, remained broadly stable yoy and improved - 21bps / -13bps qoq. NNPA is expected to come below 1% by Sep'25. Historically, while slippage ratio has been ~1.75-2.75%, the bank has maintained low GNPA ratios driven by focus on recoveries and more than adequate collateral cover. (7) The bank delivered FY24 RoA of 1.3% and guided for FY25 RoA to increase to 1.4% on the back of NIM expansion (stemming from on higher leverage) and sweating of existing branch infrastructure. The stock currently trades at trailing P/B of 1.27x for FY24 RoA of 1.3% and RoE of 14.6%.

Loan growth outlook of 22-24% on low base, remains conservative: The bank's key segments include Agri (37% of loans), Mortgages (26%), MSME & trading loans (19%) and Other loans (17%). While the share of MSME advances has declined to 19% in FY24 vs 26% in FY21, due to COVID impact, going forward, the management expects growth to pick-up on the back of 'Make in India' initiatives coupled with the election related uncertainties being behind. The share of corporate book, consisting of loans to NBFCs, increased to 9% in FY24 vs 8% in FY23, and is expected to remain around these levels. In FY24, share of advances from outside Punjab has increased to 17.4% vs 14.81% in FY23. **While FY24 loan growth of 12% yoy was subdued due to constraints from higher leverage, it should normalize to 20%+ levels from FY25.** That said, the FY25 guidance of 22-24% (despite a low base) is also soft as compared to key peer SFBs despite a relatively smaller book size of Rs 61bn mainly due to its conservative approach while expanding to newer geographies with the new branch additions likely to be back ended in 2HFY25.

High retail deposit base, a key strength: The bank's strength is its liability customer base of 0.65 Mn customers which is ~10x its asset customer base. 93% of its liabilities are retail in nature with CASA ratio of 38.3%, highest amongst the listed SFBs. The CASA is also relatively price-inelastic with average SA rate of 3.5% as compared to other mid-sized SFBs offering 7%+ SA rates. The bank continues to gain deposit market share in Punjab with incremental deposit market share of 1.63%, higher than

Manjith Nair
manjithnair@systematixgroup.in
+91 22 6704 8065

Pashmi Chheda
pashmichheda@systematixgroup.in
+91 22 6704 8063

Nirali Chheda
niralichheda@systematixgroup.in
+91 22 6704 8019

o/s deposit market share of 1.15%. The average deposit ticket size has also increased to Rs 42,000 vs 32,000 three years ago. **With average C-D ratio (79% as of Mar'24) remaining low vs peers, the bank has guided for the C-D ratio to increase to mid-80's in the medium term.**

Margins to be aided by C-D ratio improvement and flow through of MCLR rate hikes: The bank has been able to maintain through-cycle interest spreads between 5.5-5.9% as ~60% of its assets and liabilities are broadly floating, on either side of the balance sheet. While spreads/NIMs (5.6%/3.9%) declined by ~30bps in FY24 due to rising deposit costs, incremental retail TD rates have remained largely stable over the past few quarters (7.65% vs 7.55% a year ago) and with average maturity of the retail TD book being 1 year, **deposit costs have broadly stabilised. Going forward, margin expansion will be led by (i) improvement in C-D ratio which remains low at 79% vs other SFBs having 80-100%+. As per the management, 100bps increase in CDR leads to 5bps NIM expansion. (ii) flow through of MCLR rate hikes as 60-62% of the book is floating rate of which 80% of the book is MCLR linked and 35-40% of it will get repriced in 1Q. MCLR increased by 35bps in FY24 out of which 25bps was in 4QFY24.**

Opex to remain broadly stable on operating leverage: The bank guided for new branch additions of 25 in FY25 taking the total branch count to 200 vs 177 o/s as of Mar'24. However, despite the increased branch count it does not see material increase to opex as (i) opex increase from new branch additions will be offset by operating leverage from maturity of existing branches. (ii) While sourcing is done by branches, underwriting is done at regional, cluster and head-office levels which already have capacity to support 240-245 branches vs 177 o/s branches currently. **In FY25, opex to assets is likely to remain around current levels of 2.95%. Tech spends amount to 0.2% of assets and are unlikely to increase materially** as (i) the bank has already purchased the license (and not a pay as you use model) of its core banking software (Intellect core arena) (ii) large part of its infrastructure is on private cloud, the capex for which is already done.

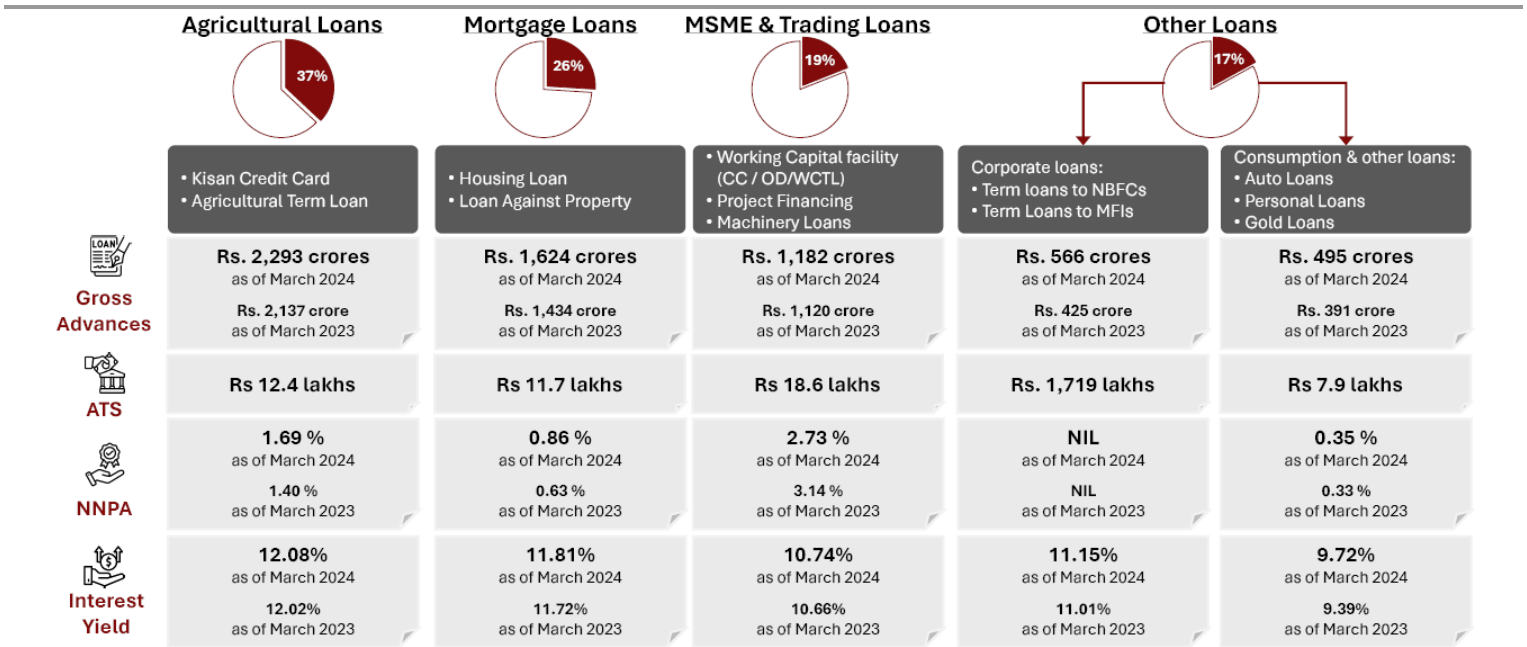
Strong asset quality driven by focus on recoveries and adequate collateralisation: GNPA/NNPA at 2.8%/1.4% remained broadly stable yoy and improved -21bps / -13bps qoq. FY24 reported credit cost were 0.1% and historical average credit costs have been around ~0.2%, much lower vs other key lenders, mainly due to (i) secured nature of the loan book (ii) strong understanding of its core market (iii) close customer connect as 95% of sourcing is via branch channels and which are also responsible for upselling and recovery. The bank had almost Nil technical write-offs in FY24 and cumulative write-offs so far have been low at <Rs 6Mn, mainly attributable to strong recovery which is entirely in-house. While the bank has PDs (probability of default) between 1.75%-2.75%, it is partly offset by strong recovery rates of around 2%, leading to NNPA of ~1%. That said, SMA 1+2 increased to 4.3% in FY24 vs 3.5% in FY23 mainly due to lower growth and higher interest rates leading to higher EMIs impacting repayments. **PCR for next few years is likely to be around current 50% levels with 30% of the outstanding provisions as additional provisions, over and above the regulatory IRAC requirements. Further, the bank's initial estimates suggest a reduction in provision requirement on implementation of ECL norms. The bank expects Haryana to be the next growth driver and expects recovery trends to be like those in its core state of Punjab.**

The bank's risk underwriting strategy involves (i) nearly, 100% of the loans are secured with average ATS of Rs 1.4mn catering to a target segment of middle-income group customers, having annual income of Rs 0.4mn-4mn. (ii) In the **Agri segment (37% of loans)**, the bank targets customer segment with ticket size between Rs 0.5mn-2.5mn which ringfences it from political uncertainty. Primary security is in the form of the standing crop and secondary collateral is a legal mortgage of the Agri

land. The bank provides loan with LTV of 50% with the collateral valued at the ready reckoner rate which is lower than the market rate. The bank has not sold off any agri assets till date. (iii) in **mortgages**, the bank collateralizes a residential property only when the borrower possesses ownership title of the property for a minimum of 14 years and at LTV around ~70-75%. (iv) in **MSME**, in addition to a collateral, the bank also has security in the form of asset purchased with the loan like the machinery, stock/good purchased (v) in **NBFC lending**, the bank lends primarily to BBB+ and above rated non-MFI NBFCs. It also has a 5-10% FLDG arrangement for the lower rated NBFCs. (vi) **consumption loans** are given only to the bank's existing customers.

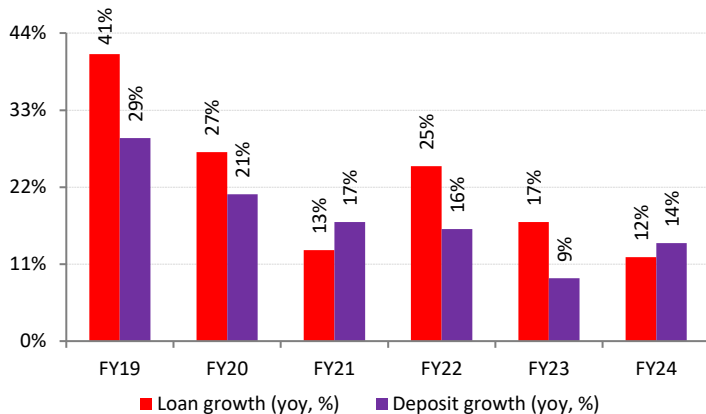
Key charts

Exhibit 1: Credit portfolio



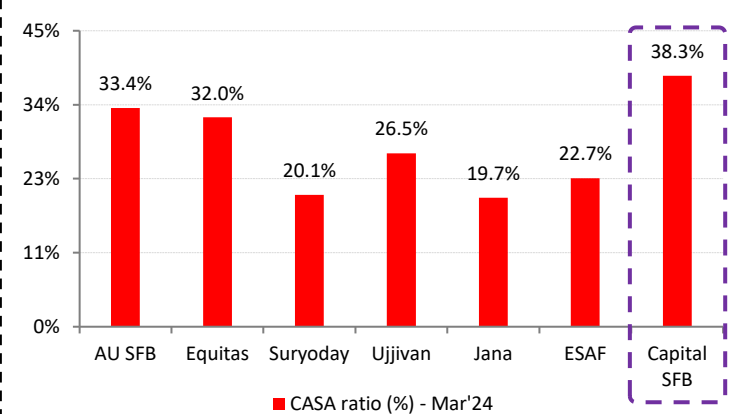
Source: Company, Systematix Institutional Research

Exhibit 2: FY25 loan growth to normalize to 22-25% yoy



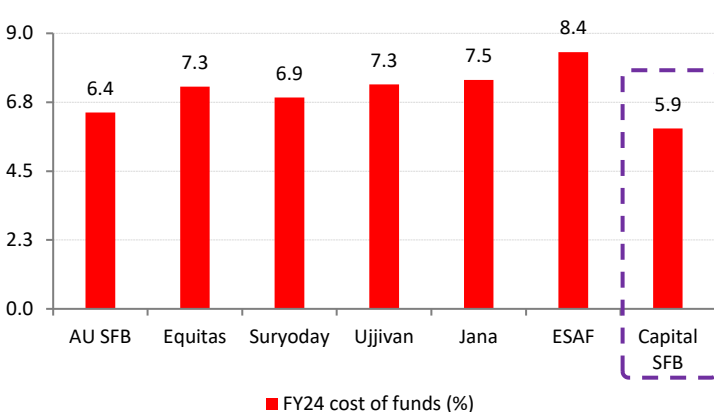
Source: Company, Systematix Institutional Research

Exhibit 3: Highest CASA ratio amongst peer SFBs



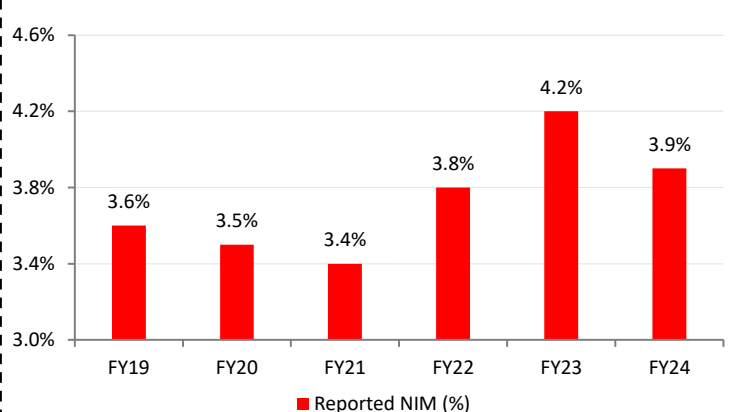
Source: Company, Systematix Institutional Research

Exhibit 4: Lowest cost of funds (amongst SFBs) backed by strong liability franchise



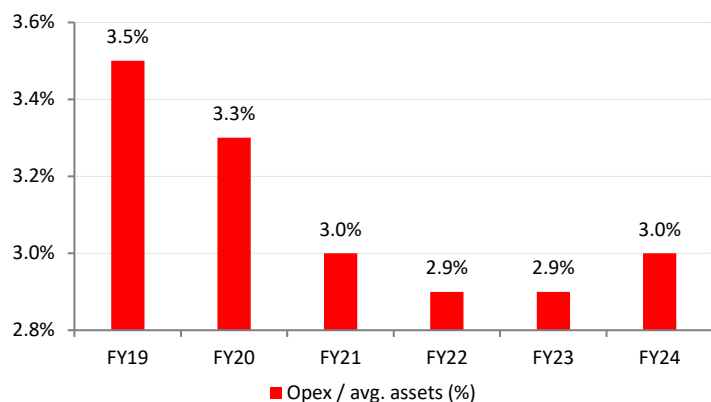
Source: Company, Systematix Institutional Research *on calculated basis

Exhibit 5: FY25 NIM to increase on higher CDR and impact of recent MCLR hikes



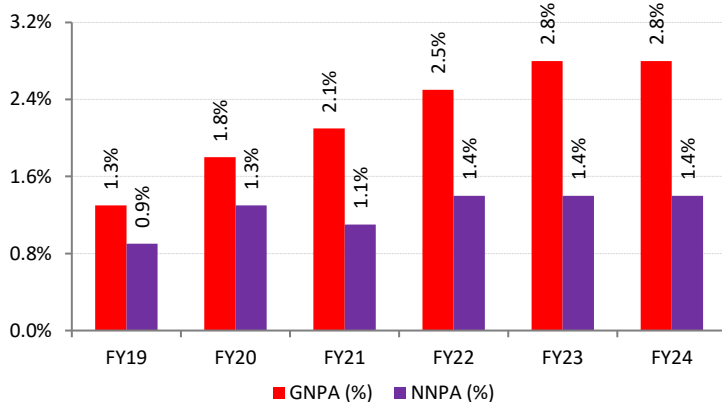
Source: Company, Systematix Institutional Research

Exhibit 6: Opex/avg assets to remain around current levels



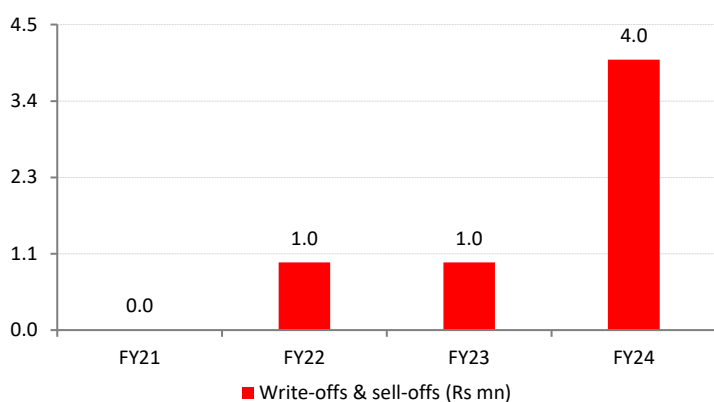
Source: Company, Systematix Institutional Research

Exhibit 7: Stable NNPA trends led by strong focus on recoveries



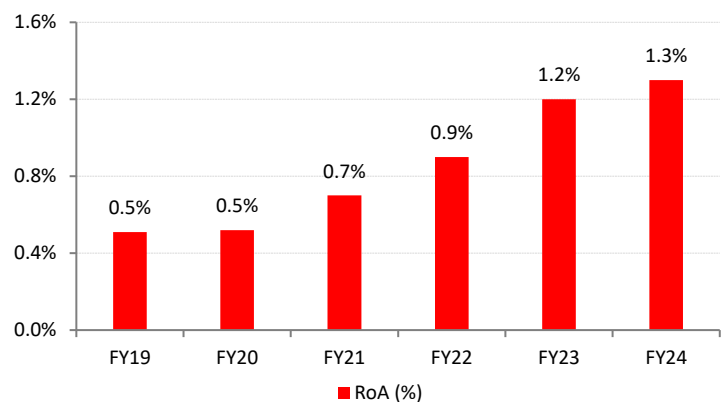
Source: Company, Systematix Institutional Research

Exhibit 8: Almost NIL write-offs led by emphasis on collections/recoveries



Source: Company, Systematix Institutional Research

Exhibit 9: RoA to expand to 1.4% in FY25



Source: Company, Systematix Institutional Research

Exhibit 10: Peer Comparison (as of FY24)

Banks	AU SFB	Ujjivan	Equitas	Capital SFB	Suryoday	Jana	ESAF	IDFC First	CUB	Federal Bank	TMB	KVB	RBL Bank	YES Bank
Loan growth (%)	25.2	26.3	20.0	11.9	34.3	30.1	31.4	28.2	5.7	20.0	6.6	16.7	19.6	12.1
Deposit growth (%)	25.7	23.2	42.3	14.0	50.5	38.2	35.5	38.7	6.2	18.3	3.7	16.3	21.9	22.5
LDR (%)	83.9	85.4	85.7	81.2	103.9	102.4	92.1	97.0	81.8	82.9	80.2	82.7	81.2	85.5
Leverage ratio (%)	8.5	7.5	7.2	9.6	6.6	10.9	15.7	10.5	8.7	11.2	8.1	10.5	9.0	9.2
CASA Ratio (%)	33.4	26.5	32.0	38.3	20.1	19.7	22.7	47.2	30.6	29.4	29.6	30.4	35.2	30.9
Asset yields (%)	10.8	15.9	14.2	9.4	14.9	14.1	17.0	11.9	8.0	8.4	8.6	8.7	10.5	8.7
Cost of funds (%)	6.4	7.3	7.3	5.9	6.9	7.5	8.4	6.1	5.4	5.5	5.3	5.2	5.9	6.1
NIM (%)	5.3	9.5	8.0	4.1	9.0	7.5	10.7	6.5	3.2	3.1	3.8	4.0	5.1	2.5
Cost to income ratio (%)	63.6	54.3	64.5	62.5	61.6	57.4	58.6	72.2	47.1	54.5	47.0	48.3	66.6	74.4
Credit costs (%)	0.7	0.9	1.1	0.1	2.4	3.3	3.7	1.4	0.6	0.1	0.2	1.1	2.3	0.9
RoA (%)	1.6	3.5	2.0	1.3	1.9	2.3	1.8	1.1	1.5	1.3	1.8	1.6	0.9	0.3
RoE (%)	13.7	26.1	14.4	14.6	12.7	24.9	28.9	11.6	12.8	14.7	14.6	17.2	8.2	3.0
GNPA Ratio (%)	1.7	2.2	2.6	2.8	2.8	2.1	4.8	1.9	4.0	2.1	1.4	1.4	2.7	1.7
NNPA Ratio (%)	0.6	0.3	1.2	1.4	0.8	0.6	2.3	0.6	2.0	0.6	0.9	0.4	0.7	0.6
PCR (%)	67.6	87.5	56.1	50.0	71.2	73.7	53.7	68.8	51.5	72.3	41.6	71.4	72.7	66.6
NNPA to Equity (%)	3.2	1.4	6.0	7.1	3.9	3.6	16.6	3.6	10.7	4.3	4.2	3.0	4.2	3.2
CAR - BASEL III (%)	20.1	24.7	21.7	27.4	28.4	20.3	23.3	16.1	23.8	16.1	29.4	16.7	16.2	15.4
Tier 1 (%)	18.8	22.6	20.7	22.8	26.5	19.0	19.7	13.4	22.8	14.6	28.0	15.5	14.4	12.2
Tier 2 (%)	1.3	2.1	1.0	4.6	1.9	1.3	3.6	2.7	1.0	1.5	1.4	1.2	1.8	3.2
Branch	476	752	964	177	695	808	753	944	800	1,504	552	838	545	1,453

Source: Company, Systematix Institutional Research *ratios are on calculated basis

FINANCIALS

Profit & Loss Statement

YE: Mar (Rs mn)	FY21	FY22	FY23	FY24
Interest Earned	5,114	5,782	6,760	7,943
Interest Expended	3,128	3,229	3,540	4,492
NII	1,986	2,553	3,220	3,452
Other Income	458	542	495	681
Total Income	2,444	3,095	3,715	4,132
Operating Expenses	1,730	1,963	2,228	2,583
PPOP	715	1,132	1,487	1,549
Provisions	177	287	245	67
PBT	537	845	1,242	1,482
Tax	130	219	306	367
PAT	408	626	936	1,115

Source: Company, Systematix Institutional Research

Balance Sheet

YE: Mar (Rs mn)	FY21	FY22	FY23	FY24
Capital & Liabilities				
Capital	339	340	343	450
Reserve and Surplus	4,169	4,817	5,764	11,524
Deposits	52,211	60,464	65,606	74,777
Borrowings	6,167	4,984	7,214	4,723
Other Liabilities and provisions	827	934	982	1,479
Total	63,712	71,539	79,908	92,953
Assets				
Cash and Balances with RBI	7,217	3,640	4,627	5,690
Balances With banks and Money at call and Short Notice	5,687	6,551	4,182	7,522
Investments	12,123	13,571	14,886	17,057
Advances	37,269	46,348	54,287	60,747
Fixed assets	866	836	826	837
Other Assets	551	594	1,101	1,100
Total	63,712	71,539	79,908	92,953

Source: Company, Systematix Institutional Research

Dupont (%) on Average total assets

YE: Mar	FY21	FY22	FY23	FY24
Interest Earned	8.7%	8.6%	8.9%	9.2%
Interest Expended	5.3%	4.8%	4.7%	5.2%
NII	3.4%	3.8%	4.3%	4.0%
Other Income	0.8%	0.8%	0.7%	0.8%
Total Income	4.2%	4.6%	4.9%	4.8%
Operating Expenses	3.0%	2.9%	2.9%	3.0%
PPOP	1.2%	1.7%	2.0%	1.8%
Provisions	0.3%	0.4%	0.3%	0.1%
PBT	0.9%	1.2%	1.6%	1.7%
Tax	0.2%	0.3%	0.4%	0.4%
PAT (RoAA)	0.7%	0.9%	1.2%	1.3%
RoE	9.5%	12.9%	16.6%	14.6%

Source: Company, Systematix Institutional Research

Key Metrics (%)

YE: Mar	FY21	FY22	FY23	FY24
Yields (% of IEA)	8.2%	8.7%	9.1%	9.4%
Reported Cost of Deposits (%)	5.7%	5.0%	4.9%	5.6%
Reported NIM (%)	3.4%	3.8%	4.2%	3.9%
CASA ratio (%)	40.1%	42.2%	41.9%	38.3%
Retail deposit (%)	97.6%	97.4%	97.9%	92.9%
LCR (%)	454%	309%	210%	249%
CRAR (%)	19.8%	18.6%	18.9%	27.4%
Tier - 1 (%)	14.3%	13.2%	13.7%	22.8%
GNPA (%)	2.1%	2.5%	2.8%	2.8%
NNPA (%)	1.1%	1.4%	1.4%	1.4%
PCR (%)	46.1%	46.0%	51.5%	50.0%
Tax rate (%)	24.1%	25.9%	24.6%	24.7%
Reported credit costs (%)	0.3%	0.4%	0.3%	0.1%
Opex to assets (%)	3.0%	2.9%	2.9%	3.0%
Reported CDR (%)	67.5%	70.6%	78.0%	79.0%
Cost to income (%)	70.8%	63.4%	60.0%	62.5%

Source: Company, Systematix Institutional Research

Institutional Equities Team

Nikhil Khandelwal	Managing Director	+91-22-6704 8001	nikhil@systematixgroup.in
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Equity Research

Analysts	Industry Sectors	Desk-Phone	E-mail
Dhananjay Sinha	Co Head of Equities & Head of Research - Strategy & Economics	+91-22-6704 8095	dhananjaysinha@systematixgroup.in
Abhishek Mathur	FMCG	+91-22-6704 8059	abhishekmathur@systematixgroup.in
Ashish Poddar	Consumer Durables, EMS, Building Materials, Small-Mid Caps	+91-22-6704 8039	ashishpoddar@systematixgroup.in
Himanshu Nayyar	Consumer Staples & Discretionary	+91-22-6704 8079	himanshunayyar@systematixgroup.in
Manjith Nair	Banking, Insurance	+91-22-6704 8065	manjithnair@systematixgroup.in
Pradeep Agrawal	NBFCs & Diversified Financials	+91-22-6704 8024	pradeepagrawal@systematixgroup.in
Pratik Tholiya	Specialty & Agro Chem, Fertilisers, Sugar, Textiles and Select Midcaps	+91-22-6704 8028	pratiktholiya@systematixgroup.in
Sameer Pardikar	IT & ITES	+91-22-6704 8041	sameerpardikar@systematixgroup.in
Santosh Yellapu	Capital Goods	+91-22-6704 8094	santoshiyellapu@systematixgroup.in
Shweta Dikshit	Metals & Mining	+91-22-6704 8042	shwetadikshit@systematixgroup.in
Sudeep Anand	Oil & Gas, Logistics, Cement, Wagons	+91-22-6704 8085	sudeepanand@systematixgroup.in
Vishal Manchanda	Pharmaceuticals and Healthcare	+91-22-6704 8064	vishalmanchanda@systematixgroup.in
Chetan Mahadik	Consumer Staples & Discretionary	+91-22-6704 8091	chetanmahadik@systematixgroup.in
Deeksha Bhardwaj	Strategy & Economics	+91-22-6704 8017	deekshabhardwaj@systematixgroup.in
Devanshi Kamdar	IT & ITES	+91-22-6704 8098	devanshikamdar@systematixgroup.in
Hinal Kothari	Metals & Mining	+91-22-6704 8076	hinalkothari@systematixgroup.in
Jennisa Popat	Oil & Gas, Logistics, Cement, Wagons	+91-22-6704 8066	jennisapopat@systematixgroup.in
Kalash Jain	Midcaps	+91-22-6704 8038	kalashjain@systematixgroup.in
Krishna Zaveri	Consumer Durables, EMS, Building Materials, Small-Mid Caps	+91-22-6704 8023	krishnazaveri@systematixgroup.in
Mahek Shah	Consumer Durables, EMS, Building Materials, Small-Mid Caps	+91-22-6704 8040	mahekshah@systematixgroup.in
Nirali Chheda	Banking, Insurance	+91-22-6704 8019	niralichheda@systematixgroup.in
Pashmi Chheda	Banking, Insurance	+91-22-6704 8063	pashmichheda@systematixgroup.in
Pravin Mule	NBFCs & Diversified Financials	+91-22-6704 8034	pravinmule@systematixgroup.in
Prathmesh Kamath	Oil & Gas, Logistics, Cement, Wagons	+91-22-6704 8022	prathmeshkamath@systematixgroup.in
Purvi Mundhra	Macro-Strategy	+91-22-6704 8078	purvimundhra@systematixgroup.in
Rajesh Mudaliar	Consumer Staples & Discretionary	+91-22-6704 8084	rajeshmudaliar@systematixgroup.in
Ronak Dhruv	NBFCs & Diversified Financials	+91-22-6704 8045	ronakdhruv@systematixgroup.in
Rushank Mody	Pharmaceuticals and Healthcare	+91-22-6704 8046	rushankmody@systematixgroup.in
Swati Saboo	Midcaps	+91-22-6704 8043	swatisaboo@systematixgroup.in
Yogeeta Rathod	Midcaps	+91-22-6704 8081	yogeetarathod@systematixgroup.in

Equity Sales & Trading

Name		Desk-Phone	E-mail
Vipul Sanghvi	Co Head of Equities & Head of Sales	+91-22-6704 8062	vipulsanghvi@systematixgroup.in
Jignesh Desai	Sales	+91-22-6704 8068	jigneshdesai@systematixgroup.in
Sidharth Agrawal	Sales	+91-22-6704 8090	sidharthagrawal@systematixgroup.in
Shreya Chaudhary	Sales	+91-22-6704 8033	shreyachaudhary@systematixgroup.in
Rahul Khandelwal	Sales	+91-22-6704 8003	rahul@systematixgroup.in
Chintan Shah	Sales	+91-22-6704 8061	chintanshah@systematixgroup.in
Pawan Sharma	Director and Head - Sales Trading	+91-22-6704 8067	pawansharma@systematixgroup.in
Mukesh Chaturvedi	Vice President and Co Head - Sales Trading	+91-22-6704 8074	mukeshchaturvedi@systematixgroup.in
Vinod Bhuwad	Sales Trading	+91-22-6704 8051	vinodbhuwad@systematixgroup.in
Rashmi Solanki	Sales Trading	+91-22-6704 8097	rashmisolanki@systematixgroup.in
Karan Damani	Sales Trading	+91-22-6704 8053	karandamani@systematixgroup.in
Vipul Chheda	Dealer	+91-22-6704 8087	vipulchheda@systematixgroup.in
Paras Shah	Dealer	+91-22-6704 8047	parasshah@systematixgroup.in
Rahul Singh	Dealer	+91-22-6704 8054	rahulsingh@systematixgroup.in
Niraj Singh	Dealer	+91-22-6704 8096	nirajsingh@systematixgroup.in

Corporate Access

Mrunal Pawar	Vice President & Head Corporate Access	+91-22-6704 8088	mrunalpawar@systematixgroup.in
Darsha Hiwrale	Associate Corporate Access	+91-22-6704 8083	darshahiwrale@systematixgroup.in

Production

Madhu Narayanan	Editor	+91-22-6704 8071	madhunarayanan@systematixgroup.in
Mrunali Pagdhare	Production	+91-22-6704 8057	mrunalip@systematixgroup.in
Vijayendra Achrekar	Production	+91-22-6704 8089	vijayendraachrekar@systematixgroup.in

Operations

Sachin Malusare	Vice President	+91-22-6704 8055	sachinmalusare@systematixgroup.in
Jignesh Mistry	Manager	+91-22-6704 8049	jigneshmistry@systematixgroup.in
Hiren Patel	Assistant Manager	+91-22-6704 8056	hirenpatel@systematixgroup.in

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Systematix Shares and Stocks (India) Limited:

Registered and Corporate address: The Capital, A-wing, No. 603 – 606, 6th Floor, Plot No. C-70, G Block, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051

Tel no. 022-66198000/40358000 Fax no. 022-66198029/40358029 Email id contactus@systematixgroup.in. Visit us at: www.systematixgroup.in

Details of Compliance officer: Ms Nipa Savla, Compliance officer Tel no. 022-66198092/4035808092 Email id compliance@systematixgroup.in

Details of Email id grievance redressal cell : grievance@systematixgroup.in

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